# HOW BEST DO YOU ACHIEVE VALUE FOR MONEY IN THE HUMAN SERVICES SECTOR?

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## The challenges

- 'Value' is difficult to define and contested
- Evidence base is frequently weak
- Highly regulated, but ...
- Limitations of relying on market competition
- Some directions

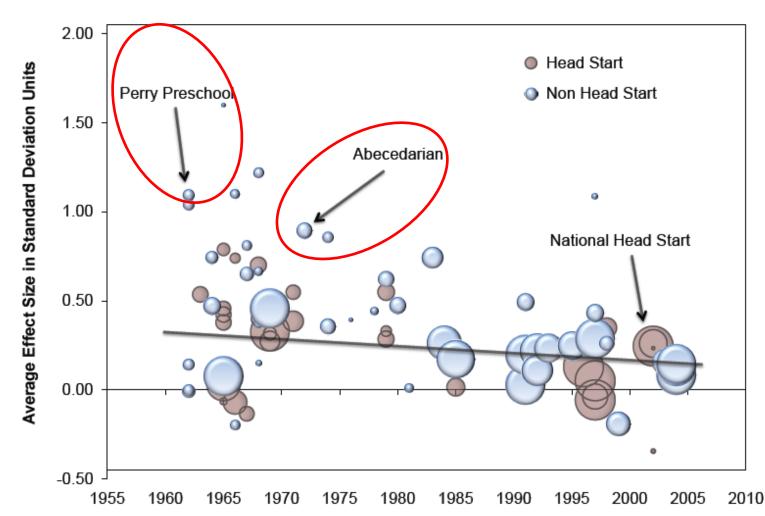
#### Value – contested and unclear

If the government had a choice between reducing taxes or spending more on social services, which do you think it should do? Australian Electoral Study, 2022

40 Coalition 35 Labor/ Greens Distribution (%) 05 10 10 10 5 0 Cut Tax Strongly more Strongly cut Depends More social spending social tax

#### The evidence base

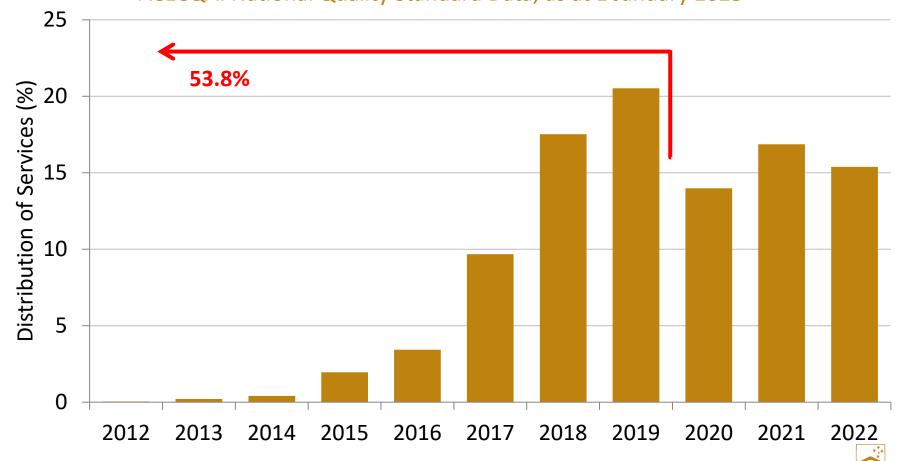
US Preschool initiatives - Average cognitive effect at the end of treatment



### **Effective regulation**

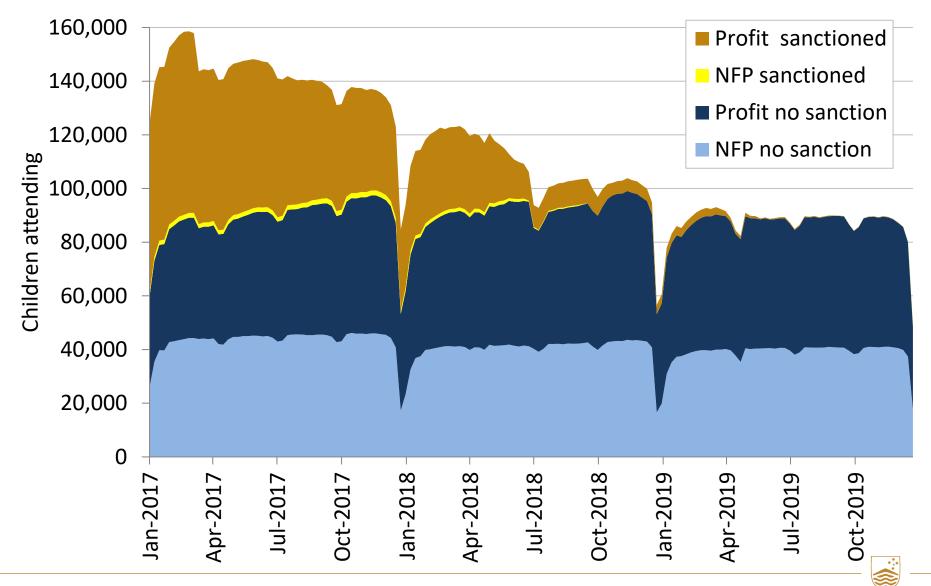
#### **Childcare service quality ratings**

Centre Based Day Care services – date of last quality rating, December quarter 2022 ACECQA: National Quality Standard Data, as at 1 January 2023



#### **Competitive market**

#### **Children attending Family Day Care – Sanctioned services**



### Some directions

- Clear program objectives
- Invest in evidence base and data transparency
- Clear lines of accountability and responsibility — Including regulation
- ... but social policies do reflect specific values and priorities